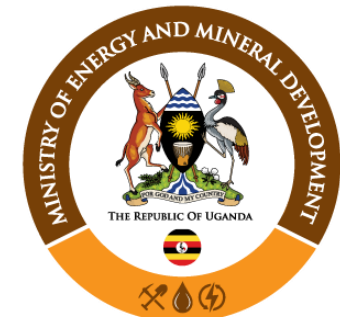


AFRICA ELECTRICITY SYMPOSIUM 2025

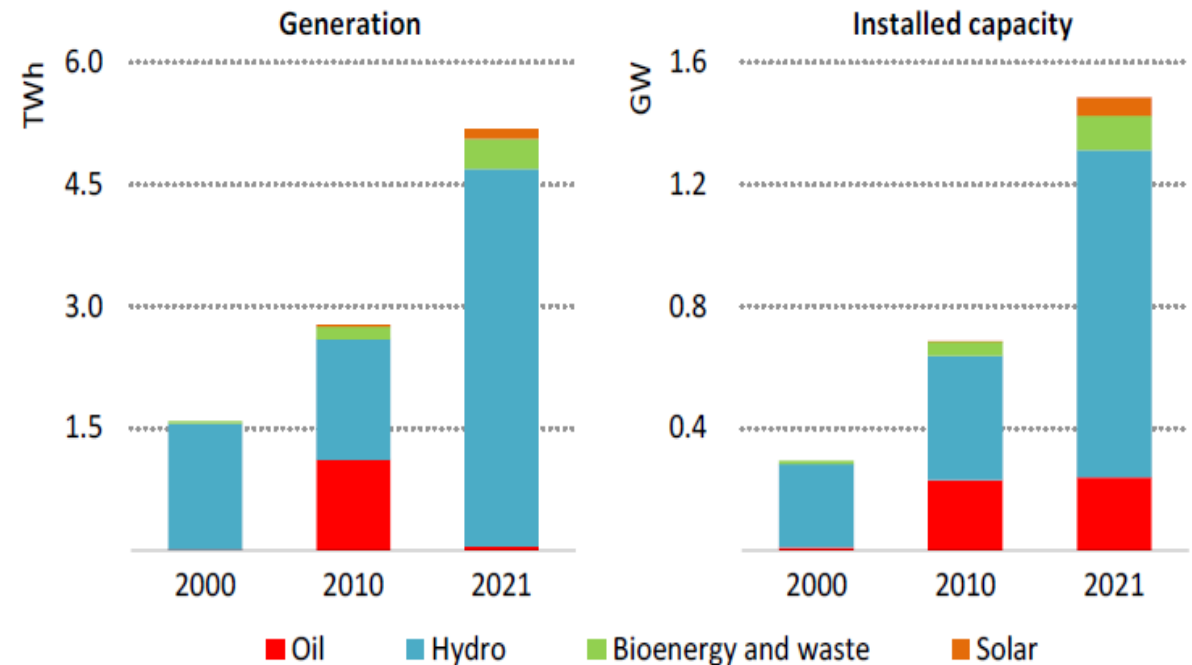
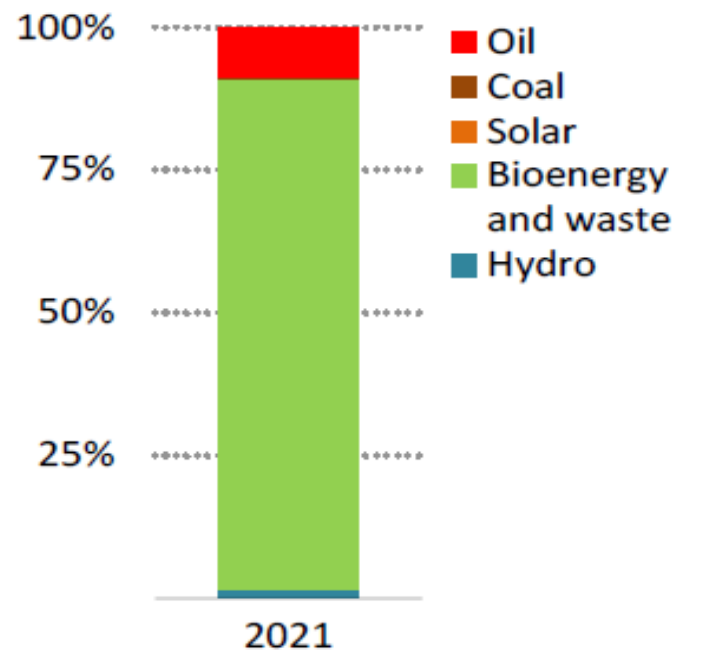
Innovative Blended Finance Structures for Large-Scale Hydropower in Frontier Markets: Evidence from Uganda

Eng. Nicholas Agaba Rugaba
(B.Eng CBE, MBA, LLM)



Introduction

- Total Energy Supply, Power Generation & Installed Capacity in Uganda (2000-2021)



Source: Uganda Energy Transition Plan, MEMD & IEA

Problem

- Uganda's Energy Transition Challenge – 90% of energy from Biomass
- Vision 2040 Target – 52,000MW for Electricity
- Pipeline of Generation Projects – Oriang, Kiba, Ayago (over 1000MW)
- Concessional & Bilateral Financing is now LIMITED
- USD 23.66 Billion Total Debt & Limited Fiscal Space (Debt:GDP Ratio)
- Concentration Risk in Domestic Debt Market

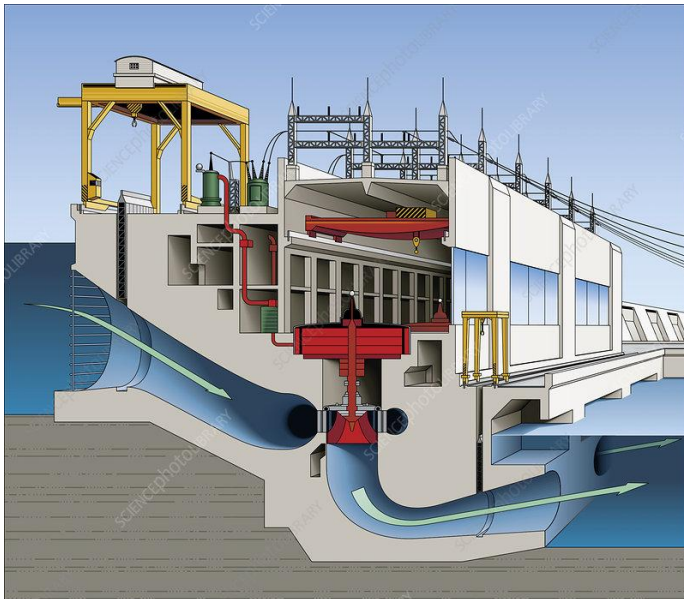
Problem

- Financing and Operational Mismatches
- Capital/ Debt Maturities Vs Hydro Asset Life
 - 15 Year Loan for an Asset with 50-100 years design life
- Debt Grace Period Vs Construction Period
- Debt Maturities Vs Generation License
- Implications on:
 - Project Costs
 - Financing Costs
 - LCOE & Tariffs
 - Financial Sustainability

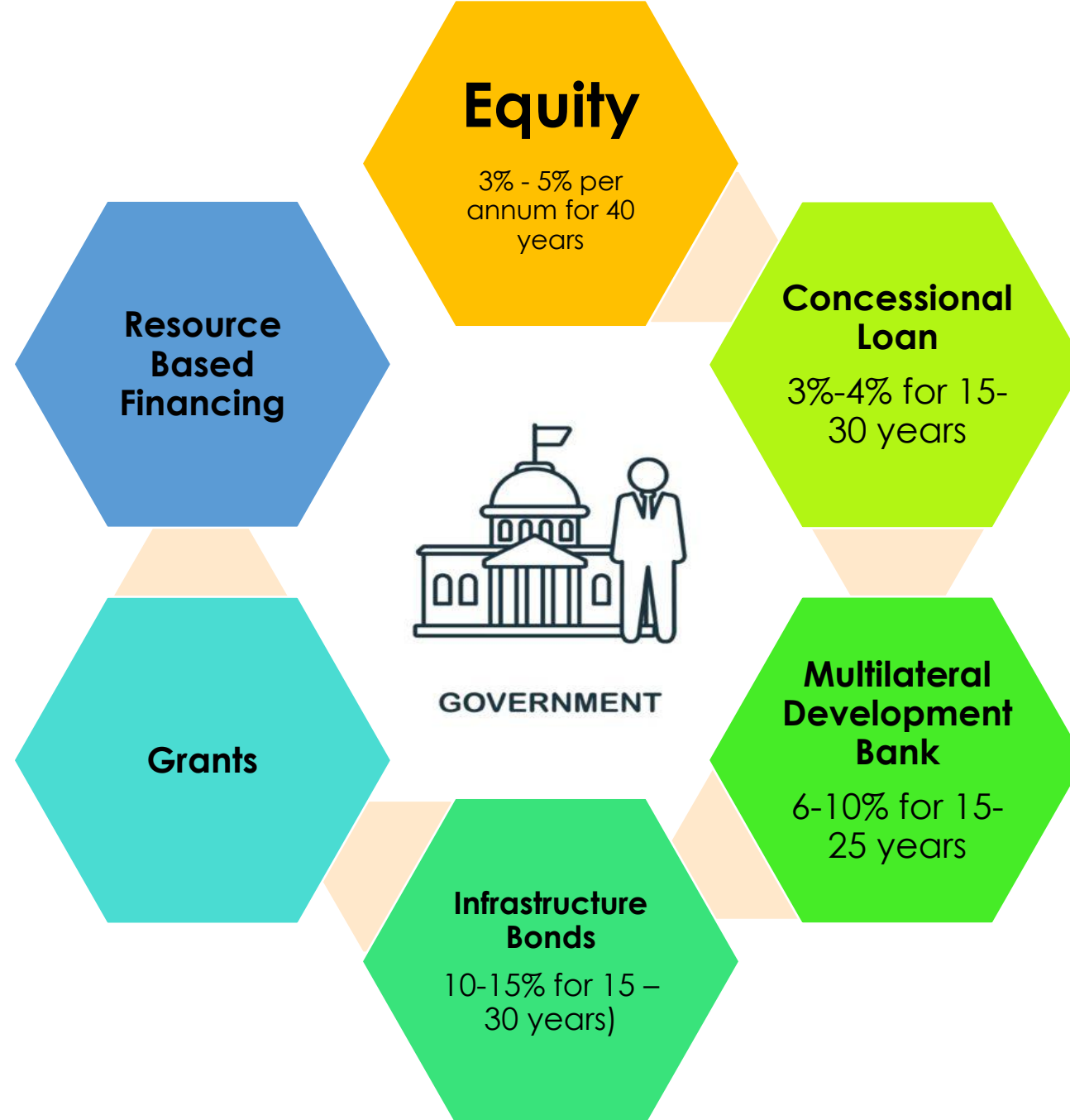


Methodology

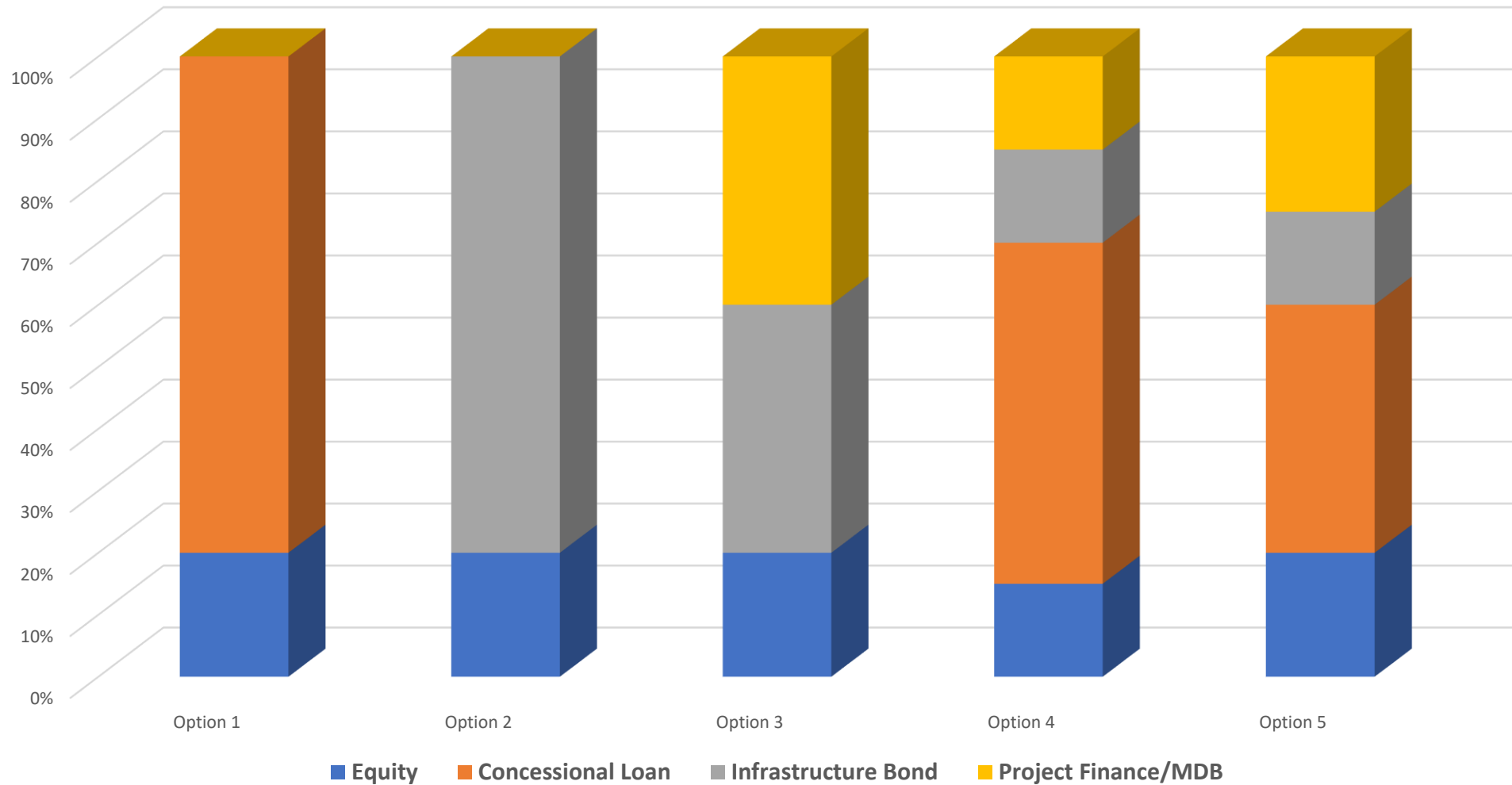
- Desktop Review
- Financing Modelling



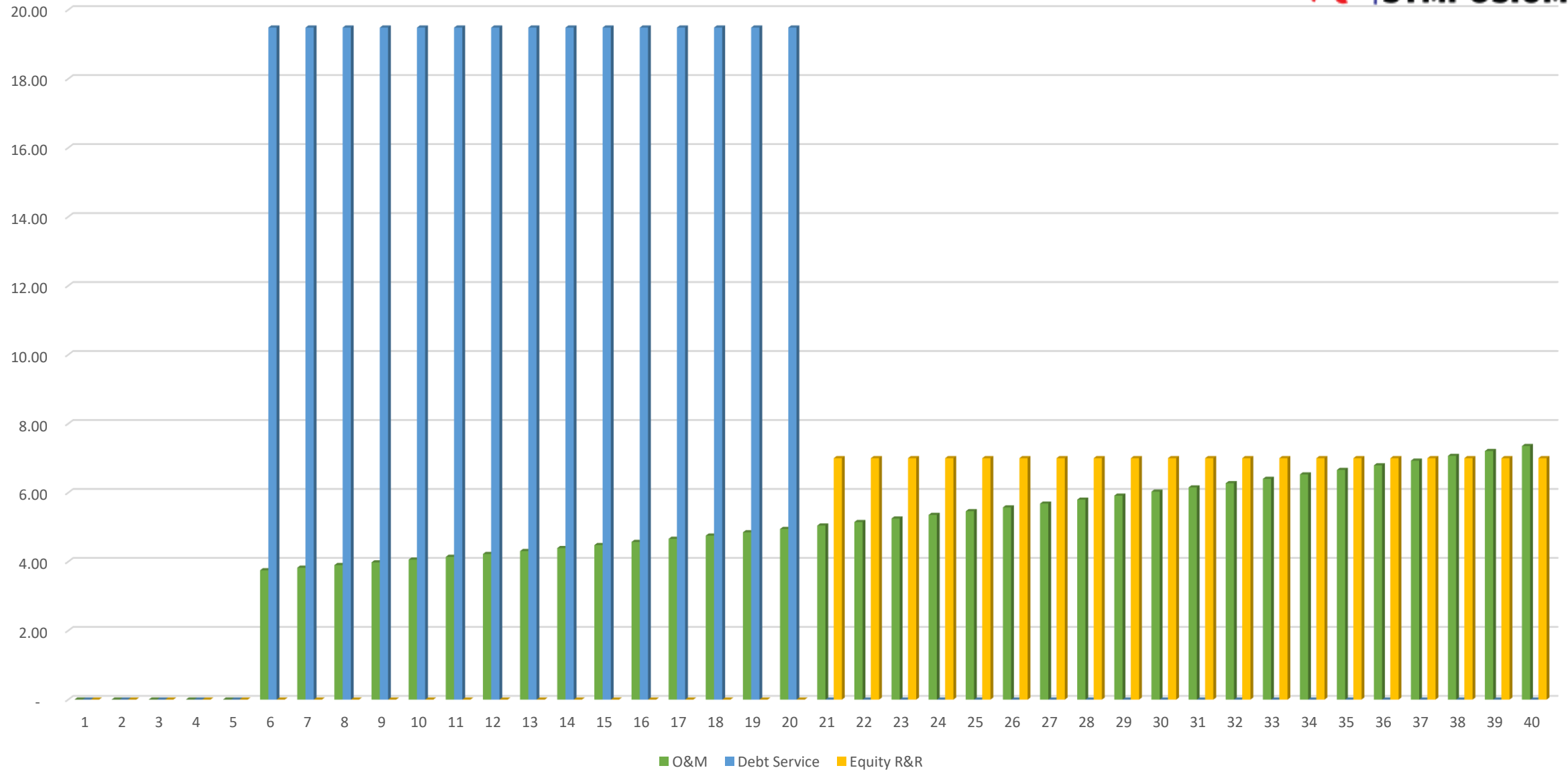
SNo	Technical Parameters	Units	Model Inputs
1	Plant Capacity	MW	100
2	Plant Factor	%	50% - 60%
3	CAPEX per MW	US \$ Million	2.50
4	Total Capex	US \$ Million	250
5	O&M Cost per Annum	%	1.5%
6	Annual Production	MWh	503,700
7	License Term	Years	40
8	Construction Period	Years	5
9	O&M Period	Years	35
10	Targeted LCOE per MWh	USD	50



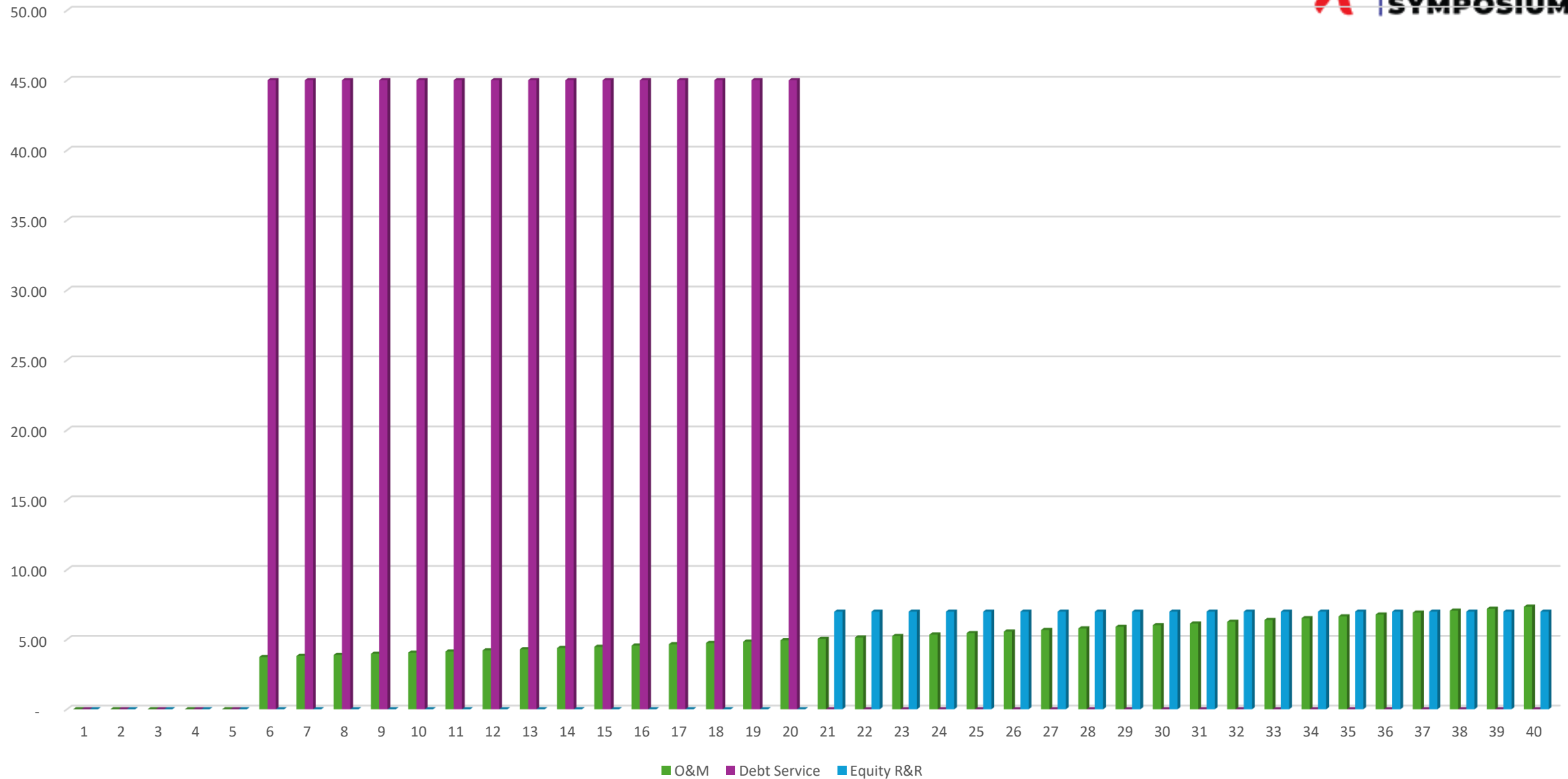
Financing Options for Large Hydro Power Projects



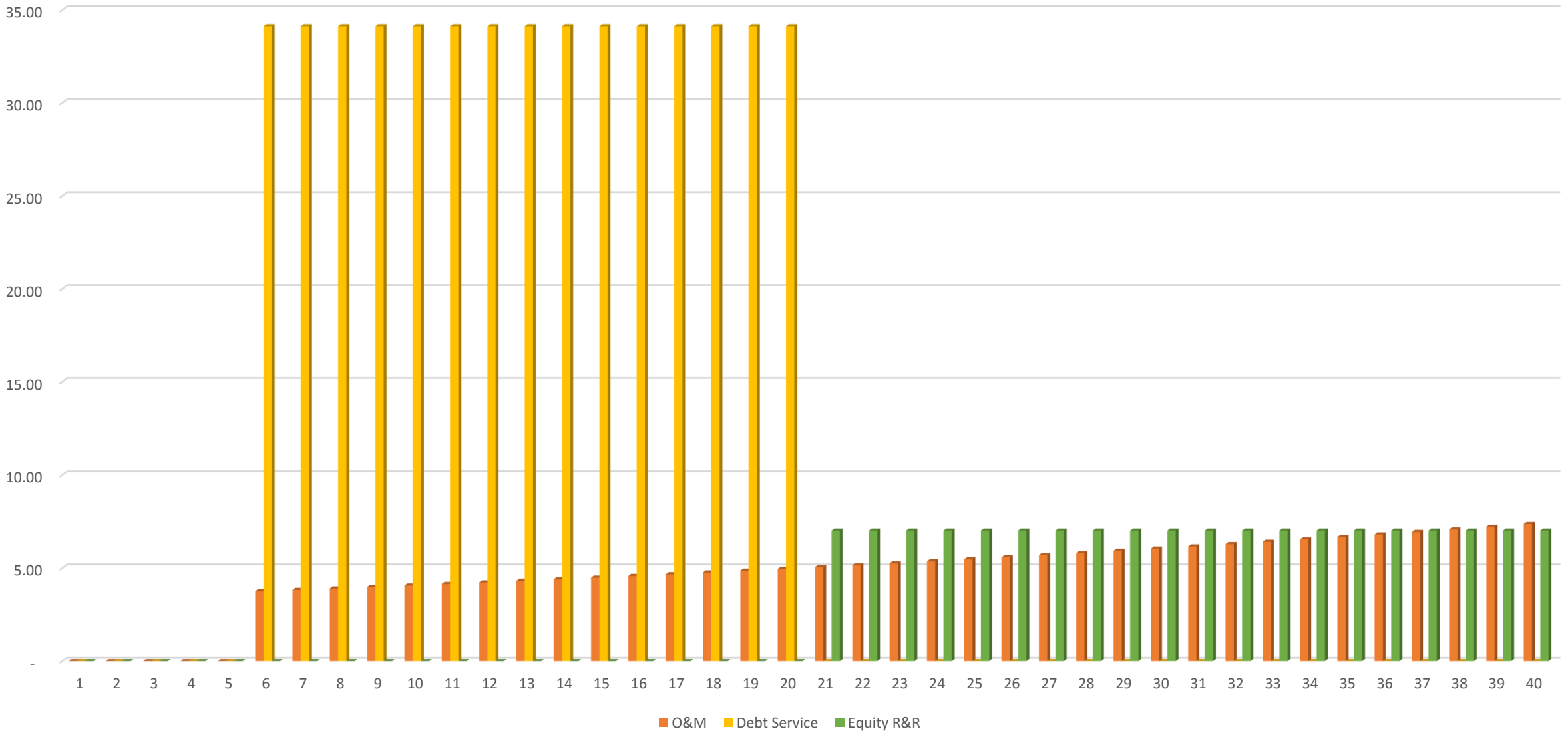
Concessional Debt, O&M and Equity R&R for a 100MW Plant, CAPEX USD 250m



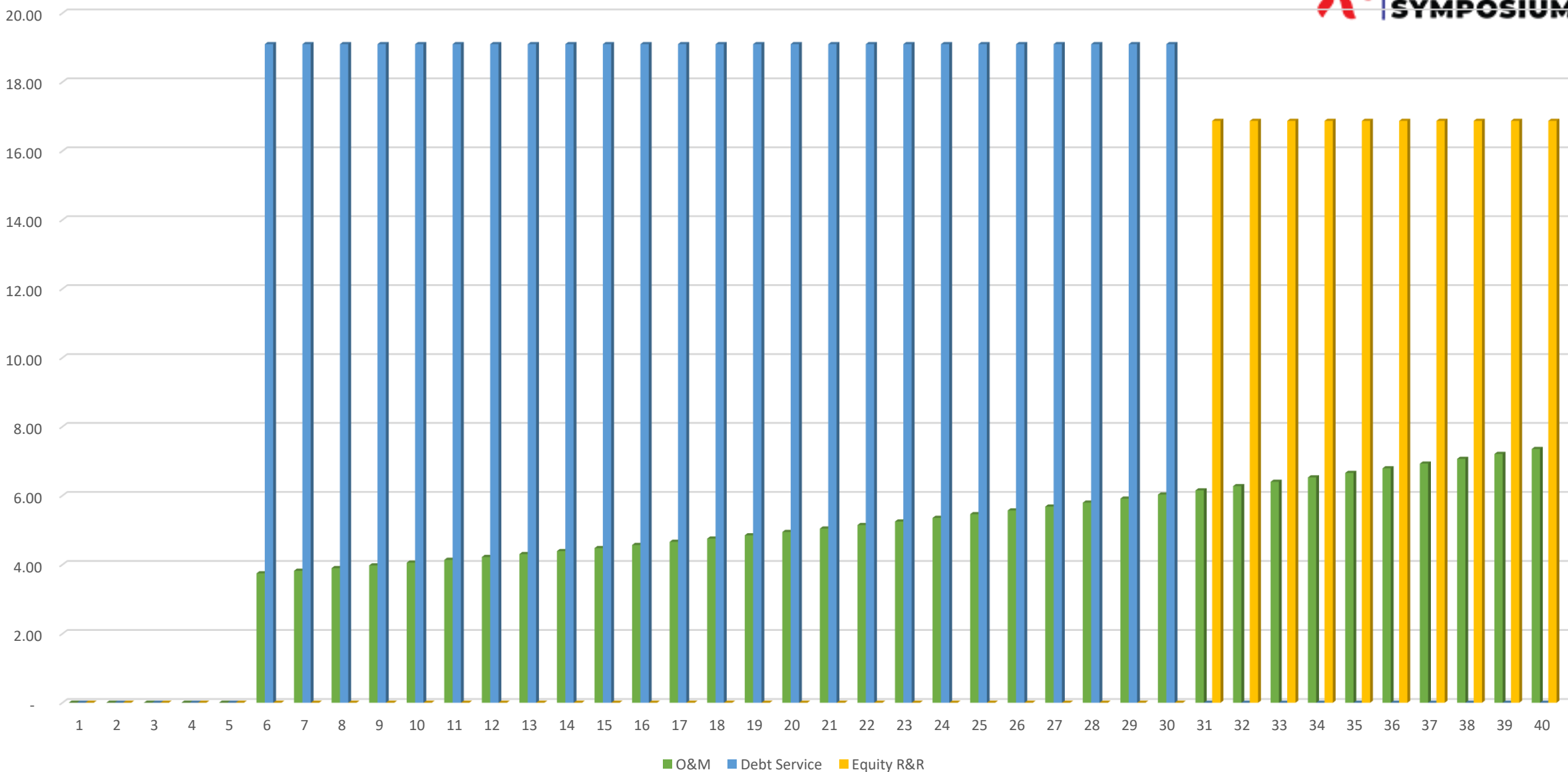
Infrastructure Bond Debt, O&M and Equity R&R - 100MW Plant, CAPEX USD 250m



Cash Requirements for Bond & MDB Debt,O&M and Equity R&R - 100MW Plant, CAPEX USD 250m



Blended Finance Debt,O&M and Equity R&R - 100MW Plant, CAPEX USD 250m



Conclusions & Recommendations

- Pro-active policy shift to Blended Finance
- Risk Mitigation Tool
 - Demand Risk, Debt Payment Risk
- Project Management is still key!
 - Construction Delays and Cost Overruns affect LCOE
 - Phased Construction/ Commissioning
- Portfolio Modelling for Hydro Power Projects
- Negotiations on Large Hydropower Financing

References

- World Bank 2024. Leveraging Private Solutions in Large Hydropower.
- Maximizing Finance for Development: World Bank on Nachtigal Hydro (Nicolas Sans and Patrice Caporossi)
- IEA 2021. Hydropower Special Market Report (Analysis and Forecast to 2030)
- State of Africa's Infrastructure Report 2025 – Africa Finance Corporation
- Understanding Power Project Financing (2nd Edition) , Power Africa



AFRICA ELECTRICITY SYMPOSIUM 2025

Thank You!



www.aes.era.go.ug



symposium@era.go.ug



+256 393 260166